

# 2025 SUSTAINABILITY REPORT

executive SUMMARY



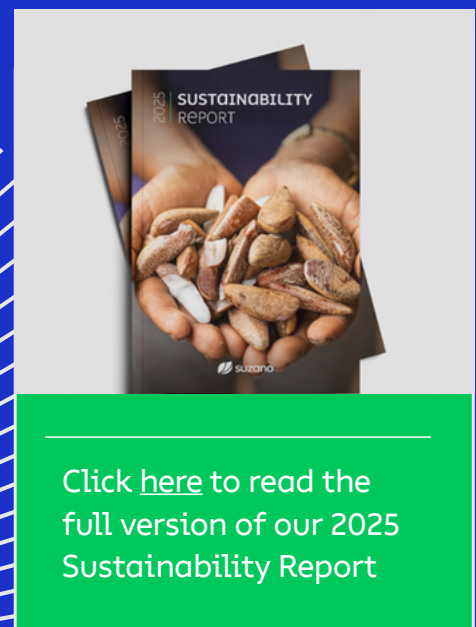
# CONTRIBUTING TO **A BETTER FUTURE** FOR PEOPLE AND THE PLANET

Sustainability is at the core of the decisions that shape our future.

In 2025, we advanced with capital discipline and increased competitiveness, while further integrating sustainability into our business model.

In this executive summary of the **2025 Sustainability Report**, in a magazine format, we feature the main highlights of the document.

We invite you to learn about our main results and achievements in the past year—developments that reinforce our purpose of renewing life inspired by trees and helping to create a more prosperous future for people and the planet.



Click [here](#) to read the full version of our 2025 Sustainability Report

# WE ARE SUZANO NICE TO MEET YOU!

With a 102-year history, celebrated in early 2026, we are a Brazil based multinational company that has learned from trees that life is in constant renewal. And that with them, it is possible to create a more sustainable future.

Every day, we plant approximately 1.2 million eucalyptus seedlings in our farms. We are a world leader in pulp production, one of the largest paper producers in Latin America, and a leader in the toilet paper segment in Brazil.

We produce personal hygiene items, such as toilet paper; paper napkins; paper for packaging, cups and straws; and printing and writing paper, among other products developed to meet the planet's growing need for increasingly sustainable items.



# OUR PRESENCE

We operate 12 company-owned plants in Brazil and two in the United States, in addition to a joint operation, Veracel, in partnership with Stora Enso. Supported by a large forestry base, our structure also includes administrative offices, distribution centers, technology centers and ports.

## IN BRAZIL



12 fully-owned plants + 1 plant in joint operation -Stora Enso (Veracel)



**Bahia**  
Mucuri  
Eunápolis - Veracel  
(joint operation)

**Espírito Santo**  
Aracruz  
Cachoeiro de  
Itapemirim

**Mato Grosso do Sul**  
Ribas do Rio Pardo  
Três Lagoas

**São Paulo**  
Jacareí  
Limeira  
Mogi das Cruzes  
Suzano

**Ceará**  
Maracanaú

**Maranhão**  
Imperatriz

**Pará**  
Belém



Corporate headquarters  
Salvador (BA)



Central office  
São Paulo (SP)



4 technology centers  
Aracruz (ES), Itapetininga,  
Jacareí and Limeira (SP)



4 ports  
Portocel (ES), Porto do Itaqui (MA),  
Porto de Santos (SP) and Belmonte  
Maritime Terminal (BA)<sup>1</sup>



29 distribution centers

<sup>1</sup> The Belmonte Maritime Terminal  
serves Veracel

## AROUND THE WORLD



2 plants in the  
United States  
Arkansas (Pine Bluff) and  
North Carolina (Waynesville)



9 international  
offices



2 technology centers  
China (Shanghai) and Israel (Rehovot)

Argentina (Buenos Aires), Austria  
(Vienna), China (Shanghai), Ecuador  
(Guayaquil), Israel (Rehovot), The  
the Netherlands (Amsterdam),  
Singapore (Singapore), South Korea  
(Seoul) and United States (Fort  
Lauderdale)

# OUR PRODUCTS

Our products are part of the lives of more than 2 billion people, bringing them sustainable solutions. They are in the paper of your favorite book, in your family's personal care items, in baby diapers, in paper straws and in everyday packaging materials.

**13.4** MILLION tonnes/year\*\*



PULP\*

**1.7** MILLION tonnes/year\*\*



PAPER AND PACKAGING

**280,000** tonnes/year\*\*



CONSUMER GOODS

\*Market pulp

\*\*Installed production capacity

# COMPETITIVENESS AND GROWTH WITH **CAPITAL DISCIPLINE**

In 2025, we faced a complex and challenging global environment. In this context, we acted on strategic levers to increase competitiveness and drive growth with capital discipline, while further integrating sustainability into our business model.

By prioritizing investments with higher added value and positive social and environmental impact-more than R\$70 billion in the last five years-we ensured profitable growth aligned with our long-term vision.



**Beto Abreu**  
CEO, Suzano

*"In 2025, we continued to work to strengthen our competitiveness and grow with capital discipline. We developed structural measures to reduce our total operating expenses (OpEx) and made strides in efficiency, operational excellence, sustainability and innovation, preparing Suzano for future cycles."*



## 2025 RESULTS

**R\$50.1 billion**  
net revenue

**R\$21.7 billion**  
adjusted EBITDA

**R\$13.9 billion**  
cash flow<sup>1</sup>

**R\$12.6 billion**  
in investments (Capex)

<sup>1</sup> Considers adjusted EBITDA minus maintenance Capex (cash basis).

# GROWTH THAT GENERATES IMPACT

In 2025, our Ribas do Rio Pardo mill completed its first year of operation, producing 2.58 million tonnes of pulp, exceeding its nominal capacity.

We also expanded our consumer goods operations with the inauguration of a tissue plant in Aracruz and strengthened our position in fluff pulp with a new line in Limeira, which will quadruple our current production capacity.

And we continued to make progress in fiber-to-fiber routes, incorporating our short eucalyptus fiber into solutions that traditionally have used other fibers. We did so while continuously increasing the productivity of our cultivated farms through advanced genetics, excellence in silviculture, and responsible management, using a mosaic model that intersperses planted farms with conserved native areas.

## GLOBAL TISSUE MARKET

We also took a historic step with the announcement of a joint venture with Kimberly-Clark: a US\$1.7 billion investment that includes 22 plants in 14 countries, with an installed capacity of 1 million tonnes of tissue per year.

In line with our competitiveness and growth with capital discipline strategic levers, this initiative marks our entry into the global consumer goods market.



Ribas do Rio Pardo mill, Brazil

# OUR SUSTAINABILITY STRATEGY

Sustainability is an essential part of how we guide our business in the present and project it into the future. In 2025, we made progress toward establishing an integrated strategy that focuses on material issues and leverages synergies between risks, opportunities and impacts.

Our Commitments to Renewing Life (CRLs) embody the vision of this strategy. They represent our long-term agenda, guiding our actions through 2030.

Last year, we made this agenda even more strategic by prioritizing seven targets organized into three axes: Climate, Nature and Social.



# OUR CRLs



**Strengthening the commitment to environmental restoration and conservation**

- Connect half a million hectares of priority areas for biodiversity conservation in the Amazon, Atlantic Forest and Cerrado by 2030.
- Implement forest management initiatives aimed at increasing water availability in watersheds identified as critical by 2030.
  - Reduce water withdrawal in industrial operations by 15%, by 2030.
  - Reduce the volume of industrial solid waste sent to landfill by 70%, by 2030.

**Focusing on decarbonization and resilience**

- Reduce scope 1 and 2 emissions by 50.4%, by 2032 (SBTi)
- Have 80% of suppliers, based on spending, and 80% of customers, based on revenue, committed to science-based climate targets (SBTi) by 2028.

**Strengthening communities and fighting inequalities**

- Help lift 200,000 people out of poverty in the areas where we operate in Brazil by 2030.



**Malu Pinto**  
Executive vice president of Sustainability, Communications and Brand, People and Management, and SSQVF (Safety, Health, Quality of Life and Facilities), Suzano

*“At Suzano, we are on a continuous journey to improve our production models, integrating sustainability into the business. In 2025, we reinforced our conviction that positive impact, competitiveness and value creation go hand in hand. This belief guided the revision of our sustainability strategy and the reorganization of our Commitments to Renewing Life (CRLs) into three axes-Nature, Climate and Social-reflecting our decision to focus our efforts where we can generate impact at scale and help create a more prosperous future for people and the planet.”*

# MAIN RESULTS IN 2025



## NATURE

### Commitment

Connect half a million hectares of priority areas for biodiversity conservation in the Amazon, Atlantic Forest and Cerrado by 2030.

### Main highlights

- 214,000 hectares connected since 2021.
- In 2025 alone, 55,000 hectares were connected through the implementation of 584 hectares of new ecological corridors through restoration and sustainable models.
- Creation of the Nova Descoberta Private Natural Heritage Reserve, in Maranhão (5,800 hectares), protecting strategic areas in the Arc of Deforestation and connecting an additional 9,500 hectares.
- **Progress toward the target:** 43%

### Commitment

Increase water availability in watersheds identified as critical by 2030.

### Main highlights

- In 2025, water management was carried out in 5,806 hectares, or 6.6% of 44 watersheds classified as critical.
- Water management initiatives implemented in 22,300 hectares between 2021 and 2025.
- Improvements in spring protection with the use of a machine learning model for remote mapping. The technology uses AI to autonomously evolve based on previously obtained results, identifying patterns and automating processes.
- **Progress toward the target:** 25.2%

### Commitment

Reduce water withdrawal in industrial operations by 15%, by 2030.

### Main highlights

- Challenges faced during 2025 included nine general shutdowns, which typically increase specific water consumption. Nonetheless, specific water withdrawal was 25 m<sup>3</sup>/tonne, fully reaching the target set for this commitment, ahead of schedule.
- Process improvements and modernizations in our sites.
- The Ribas do Rio Pardo plant established itself as an internal benchmark after reaching full capacity, supported by its operational stability and the best technologies available.
- **Progress toward the target:** 100%

### Commitment

Reduce the volume of industrial solid waste sent to landfill by 70% by 2030.

### Main highlights

- Annual target surpassed, reaching an intensity of 13 kg/tonne, a 100% improvement over the baseline.
- Boosting of the circular economy by expanding partnerships.
- Expanded use of smart treatment technologies, notably the transformation of inorganic waste into soil acidity correctors.
- **Progress toward the target:** 100%



## CLIMATE

Commitment	
Reduce scope 1 and 2 emissions by 50.4%, by 2032 (target set in 2025)	
Main highlights	
<ul style="list-style-type: none"> <li>2,025,261 tCO<sub>2</sub>e of absolute emissions (scopes 1 and 2) in 2025, 1.3% lower than in 2024 (2,051,991 tCO<sub>2</sub>e) and 3.2% higher than in the baseline year (2022) for the SBTi target.</li> <li>Fuel transition, including replacement of fuel oil by LNG, in progress.</li> </ul>	<ul style="list-style-type: none"> <li>Biomass gasification in Ribas do Rio Pardo in operation, reducing and avoiding the use of fossil fuels.</li> <li><b>Progress toward the target: 0%</b></li> </ul>

Commitment	
Have 80% of suppliers, based on spending, and 80% of customers, based on revenue, committed to science-based climate targets (SBTi) by 2028.	
Main highlights	
<ul style="list-style-type: none"> <li>For suppliers, creation of the Compartilhar (“Sharing”) Program, achieving 70% participation from priority suppliers and a 78% response rate in data collection to assess maturity.</li> <li>14.3% of suppliers (based on spending) committed to science-based targets (2024 baseline: 14.5%).</li> </ul>	<ul style="list-style-type: none"> <li>Engagement of 51.8% of clients, based on revenue (2024 baseline: 43.4%)</li> <li>White paper on the decarbonization of the sector in China made available to the value chain.</li> <li><b>Progress toward the target: 23%*</b></li> </ul>
*Percentage related to customers. Suppliers: 0%	



## SOCIAL

Commitment	
Help lift 200,000 people out of poverty in the areas where the company operates in Brazil by 2030.	
Main highlights	
<ul style="list-style-type: none"> <li>Fighting poverty: 44,344 people lifted out of poverty in 2025, totaling 141,686 since 2020.</li> <li>Wide reach: More than 102,000 people benefited in eight Brazilian states.</li> <li>Direct investment: R\$20 million invested by Suzano in 2025, totaling R\$125 million invested exclusively in poverty reduction since 2020.</li> </ul>	<ul style="list-style-type: none"> <li>Power of co-investment: an additional R\$60 million raised through companies, NGOs, educational partners and international organizations that share our purpose and values.</li> <li><b>Progress toward the target: 71%</b></li> </ul>



Detailed monitoring of all our commitments and indicators in 2025 can be found in the [full version of this report](#), available on our website.

# MORE THAN 140,000 PEOPLE LIFTED OUT OF POVERTY

We believe that it is only good for us, if it is good for the world. That is why we view social impact as an essential part of our value creation and develop initiatives that combine economic development, productive inclusion and the strengthening of the regions where we operate. This vision translates into concrete results for our neighboring communities.

Between 2020 and 2025, we helped 141,686 people overcome poverty, reaching more than 70% of our target of lifting 200,000 people out of poverty by 2030. In 2025 alone, 44,344 people overcame poverty through our initiatives, in collaboration with external partners.

Our social investment strategy prioritizes income generation and the productive inclusion of groups that have been historically vulnerable, such as women, Black people and youth. In 2025, 70% of the individuals we supported were Black and 63% were women. In the area of entrepreneurship, the percentage of women reached 93%.

In this context, in 2025, more than 10,000 youth were placed in the job market or in vocational education programs, participating in capacity-building projects that combine technical training, socioemotional development and employability support, carried out in partnership with civil society organizations and educational institutions.

In a complementary way, family farming and sustainable harvesting play a relevant role in generating income in regions that are socially vulnerable and important for our operations. In 2025, initiatives developed with partners helped lift approximately 8,000 people out of poverty.

A significant percentage of the results achieved stems from hiring by our company and our value chain. Since 2022, we have helped lift more than 18,000 people out of poverty through jobs created in our value chain, with 4,342 jobs created in 2025 alone.

**In 2025\*:**

 **44,344 PEOPLE** overcame poverty

 **R\$163 MILLION** in revenue generated by individuals benefited by the programs we support

 **4,342 PEOPLE** lifted out of poverty through hiring by Suzano or contractors

 **10,991 YOUTH** benefited from productive inclusion initiatives

\*Data audited by an independent third party.

During this period, 20% of the individuals hired were in situations of social vulnerability. These results reflect our structured work in the areas where we operate, prioritizing the inclusion of these populations in our company. In 2025, we implemented income generation, training and productive inclusion initiatives in 136 Brazilian towns.

During the year, we allocated R\$20 million to poverty reduction projects, leveraged

approximately R\$60 million from co-investors and implementing partners, and helped the groups we supported generate more than R\$163 million in revenue, reinforcing our capacity to share value at scale.

Below are three successful examples of poverty reduction initiatives developed in collaboration with strategic partners:

Creating Opportunities

## JSF FLORESTAL: the Power of the Supply Chain

We believe that collaborative and organized action is essential to drive lasting transformation. JSF Florestal, one of our strategic partners, became a living example of this approach by demonstrating how income generation with autonomy can concretely change people’s lives.

In 2025, JSF hired 339 people during the year, expanding opportunities for workers in vulnerable situations. This helped lift 450

people out of poverty, with a direct effect on family income.

This resulted from integrated governance among the Social and Environmental Development, Procurement and Social Relations areas, which guides the engagement of partners and positions work as an instrument for socioeconomic development in the areas where we operate.



**Carlos Alberto Moço Junior**  
Contract and New Business manager, JSF Florestal

*“JSF operates in the forestry sector with a focus on efficiency, safety, and social and environmental responsibility. In this last focus area, we partner with Suzano for the development of social projects, collaborating with the company for the promotion of productive inclusion. Our priority is to hire socially vulnerable individuals living in areas that are of high strategic importance for Suzano’s business, boosting local economies and generating high positive impact for these populations.”*

# CONHECIMENTO PARA TODOS INSTITUTE: Productive Inclusion and Access to Formal Jobs

In urban areas, access to formal employment plays a central role in reducing inequality. Through the Conhecimento para Todos Institute, we support initiatives to expand opportunities for training and entry into the job market, focusing on income generation, belonging and economic security.

We see this impact, for example, through services provided to people who have experienced domestic violence and have been participating in professional training and employability programs, thereby benefitting from economic autonomy and productive reintegration.

Partnerships like this reinforce our social commitment by creating concrete conditions to ensure the resilience of our business model, support the development of professional journeys and boost employability in the communities where we operate.



Empoderatech is an initiative developed through a partnership between Suzano and the Conhecimento para Todos Institute



**Kamyla Amorim**  
Coordinator of the Empoderatech Project – Conhecimento para Todos Institute (IK4T)

*“The partnership with Suzano is key to expand the reach of the project and to support productive inclusion initiatives in vulnerable areas. This collaboration enables us to connect more people to opportunities to receive training, enter the job market and generate income. We see the results reflected in stronger professional journeys and in the increase of economic autonomy among the participants.”*

# REDE PRIMAFLORA: Seeds That Grow Into a New Future

The Semear Bahia, a project we developed in partnership with Viveiro Primaflora and CEDAGRO, demonstrates in practice how environmental conservation can also be an important driver of economic and social development.

The initiative facilitates the training of local communities and traditional collectors in the sustainable management of seeds, connecting them, in a structured manner, to the ecological restoration market.

Using seeds intended to strengthen the Atlantic Forest Biodiversity Corridor, these families gain access to income-generating, traditional knowledge appreciation and productive inclusion opportunities, supporting their consistent trajectories of socioeconomic development.



**Mário Santana**  
Biologist and co-founder  
of the Primaflora Nursery

*"The partnership with Suzano, within the scope of the Semear Project, strengthens the initiatives to advance environmental restoration and local development. Implemented together with the Primaflora Nursery and CEDAGRO, the project drives income generation, the appreciation of traditional knowledge and the recovery of degraded areas. This initiative combines biodiversity conservation and productive inclusion, with direct results in the regions here it is implemented."*

# CLIMATE STRATEGY

Facing the climate crisis requires large-scale transformation, combined with operational discipline and technological innovation. We continue to make progress in reducing emissions and replacing fossil fuels, reinforcing our commitment to a low-carbon economy.

This year, we reached a key goal of our climate strategy, as we removed 13.9 million tonnes of carbon dioxide equivalent (tCO<sub>2</sub>e) from the atmosphere. Cumulatively, we have removed 43.3 million tCO<sub>2</sub>e since 2020. Thanks to that, we met our target that had been originally set for 2030 (40 million tCO<sub>2</sub>e) and later moved to 2025.

Another milestone reached in 2025 was the start of operations at the biomass gasification plant in Ribas do Rio Pardo (Brazil). By replacing fossil fuels with renewable gas, we achieved a 97% reduction in emissions from lime kilns, demonstrating that it is possible to redesign industrial processes to lower environmental impact while maintaining high operational efficiency.

In parallel, we strengthened our climate management by having our targets validated by the Science Based Targets initiative (SBTi) and setting emissions measurement methodologies across all sites. These developments expand our ability to plan, execute and monitor climate actions in a consistent and measurable manner.

We continue to evolve with the conviction that innovation applied at scale and with operational rigor is an essential driver for accelerating the transition to a low-carbon economy.

## COMPARTILHAR PROGRAM: ENGAGING THE VALUE CHAIN

Through the Compartilhar (“Sharing”) Program, we increase the engagement of our suppliers in initiatives to reduce critical scope 3 emissions in an integrated and consistent manner. Participants in the Compartilhar Program formalize their participation through a commitment letter, which, in 2025, was signed by 70% of our strategic suppliers.

These participating partners contribute to the collection of primary emissions data and become part of action plans that include workshops, training, technical capacity building and the sharing of best practices.

Biomass gasification plant – Ribas do Rio Pardo mill, Brazil



CLIMATE



# CLIMATE FUND

In partnership with the Brazilian Development Bank (BNDES), through the Climate Fund, we secured the largest investment ever approved for the restoration of native vegetation in Brazil: R\$250 million allocated to restore 24,000 hectares in the Amazon, Atlantic Forest and Cerrado biomes.

The investment in forest restoration combines environmental conservation and economic development by generating income for rural partners

and increasing the resilience of ecosystems. This initiative supports the recovery of degraded land and the maintenance of environmental services that are essential for long-term sustainable development.

Resources from the Climate Fund were also used to revitalize and expand the storage infrastructure at the Limeira plant as part of a structuring project to increase operational resilience and social and environmental efficiency.



**José Luis Gordon**  
 Director of Productive Development, Innovation and Export at BNDES

*“BNDES has a long-standing partnership with Suzano, supporting strategic investments that strengthen the Brazilian pulp and paper industry. Agreements like this reflect the Bank’s role as an instrument of the country’s industrial policy, the New Industry Brazil, as it finances productive modernization, increases in competitiveness and the transition to more efficient and sustainable processes. Alongside leading companies like Suzano, BNDES helps to establish Brazil’s leading role in a sector where the country is a global benchmark.”*

# SUZANO AT COP30

We actively participated in COP30, held in Belém, in November 2025, contributing to the global debate on climate change, nature protection and sustainable development.

During the conference, our executives participated in approximately 85 activities, including events, panels, dinners and bilateral meetings, as follows:



Malu Pinto representing Suzano on a panel at COP30

## 22 INTERACTIONS

in the Blue Zone, alongside stakeholders such as the World Bank, IFC, BNDES, IDB Invest, UNFCCC, UNEP, MMA, We Mean Business, ISO, EY, KPMG, Instituto Arapyaú, Ibá, SBTi, FSC, PEFC, Syngenta, Schneider Electric, Natura, Danone, Conservation International and WWF, among others

## 5 ENGAGEMENTS

in the Green Zone, in partnership with ILPF, CEBDS, PPA, SEBRAE and the Legal Amazon Consortium

## 15 PARTICIPATIONS

in themed events, in Belém and at the Federation of Industries of Pará, with organizations such as SBCOP, Vale, Natura, Itaú, Anglo American, Global Compact and Ambition Loop

## COMMITMENT TO THE PLANET

During COP30, alongside other organizations, we made significant commitments to the environment:

**In partnership with Ibá and the Brazil Climate, Forests and Agriculture Coalition, among other organizations,** we published the case study “The Leading Role of Brazilian Forests in the Global Climate Agenda.” The document was delivered to the president of COP30, André Corrêa do Lago, ahead of the event and presented to Minister Marina Silva and Ambassador Maurício Lyrio during the conference.

**With the Amazon Impact Movement:** We joined this UN Global Compact initiative in Brazil, aimed at fighting deforestation and conserving the Amazon forest.

**In partnership with the Chinese company Tencent and the Ecofuturo Institute,** we developed an initiative to promote environmental conservation and education using artificial intelligence (AI), focusing on biodiversity monitoring in Brazil and China.

**With Natura:** We signed a Memorandum of Understanding (MOU), marking the beginning of a strategic collaboration to develop sustainable packaging solutions for cosmetics, with the goal of adopting renewable, biodegradable and recyclable materials, pursuing greater circularity and less environmental impact.





Panel at Banzeiro da Esperança during COP 30 in Belém

We also supported initiatives in Belém that connected sustainability, culture and the region, amplifying the social and environmental discussions during the conference:

**Banzeiro da Esperança Boat**

A river expedition from Manaus to Belém, engaging with riverside communities, indigenous peoples, quilombola communities, researchers, partners and our employees.



Public visiting exhibition at the Empathy Museum

**Empathy Museum**

An immersive experience that gave voice to stories of the Amazon region, installed in one of the city’s main landmarks. It invited the public to step into the Amazon and experience firsthand its social and environmental challenges.



Sculpture sponsored by Suzano at the Jaguar Parade, which colored the streets of Belém

**Jaguar Parade**

An exhibition of jaguar sculptures customized by local artists and scattered throughout the streets of Belém. The sculptures were later auctioned off, with proceeds going toward the conservation of this animal species.



Launch of the book Amazônia

**Amazônia Book**

A book compiling sustainability initiatives in indigenous, quilombola and riverside communities, highlighting the importance of preserving the Amazon forest.

**GLOBAL ORGANIZATIONS RECOGNIZE BIOMASS GASIFICATION PLANT IN RIBAS DO RIO PARDO DURING COP30**

The technology implemented at the Ribas do Rio Pardo plant was recognized during COP30 by global organizations such as the Sustainable Business COP (SB COP) and the World Business Council for Sustainable Development (WBCSD).

The recognition highlights the potential of biomass gasification as an innovative solution for reducing emissions and advancing low-carbon industrial processes, reinforcing the role of this initiative in the global energy transition and sustainability agenda.

Knowledge Generation

# FROM CHINA TO THE WORLD: Pathways to Decarbonization

CLIMATE



Suzano Asia  
Innovability Hub

The creation of a low-carbon future depends on the ability to transform knowledge into action. In 2025, we made progress in this area by conducting a pioneering study in China on the decarbonization of the pulp and paper industry.

Developed in partnership with Deloitte China and Professor Wang Yutao's team at Fudan University, the technical study leveraged global expertise, local knowledge and academic rigor to map viable pathways to carbon neutrality. More than an assessment, it presents practical solutions across the entire value chain- from sustainable forest management to the circular economy- demonstrating that the transformation is already underway.

Integrating technical analyses and case studies, the document serves as a reference for the sector, in line with China's climate goals and competitiveness-related demands.

The initiative also unfolds into capacity-building initiatives, expanding the reach of knowledge and boosting the implementation of the proposed solutions. In parallel, we shared our Climate Transition Action Plan, developed to reduce emissions, increase carbon removals and support the bioeconomy.



[Click here](#)  
to read our  
Decarbonization  
White Paper.



# WORK GUIDED BY NATURE-BASED SOLUTIONS

In 2025, we continued to implement our Nature Strategy, developed in partnership with the International Union for Conservation of Nature (IUCN), incorporating scientific metrics to guide decisions and expand our impact on biodiversity conservation.

We incorporated the Species Threat Abatement and Restoration (STAR) metric into the Nature Strategy, enabling us to identify sensitive areas, threatened species and work priorities.

Out of a total of 125 species identified, we selected 24 as our priority focus, based on technical criteria.



Check out our [case study on the Nature Strategy](#) presented at the IUCN Congress.

## We Remain Committed to Zero Deforestation

For us, zero deforestation is a principle that guides 100% of our supply chain. Our policy, predating the European regulation (EUDR), prohibits the planting or acquisition of wood from deforested areas, even if legally authorized. This commitment is guaranteed by:



### Zenith System

Geospatial intelligence for active surveillance via satellite and drones



### Due diligence

Rigorous verification of 100% of wood suppliers



### Full traceability

Monitoring from farms to industrial sites



**Florence Curet**  
Senior manager of the Business and Nature Program, IUCN

*“In recent years, IUCN has developed an approach that translates biodiversity data into clear, actionable steps for organizations to deliver Rapid High Integrity Nature-positive Outcomes (RHINO). The collaboration between IUCN and Suzano has been instrumental in testing and operationalizing this approach in a mega-diverse country like Brazil. The IUCN RHINO project, with Suzano, supports the development of a holistic nature strategy and strengthens the role of companies in safeguarding nature.”*

# EXPANSION OF PROTECTED AREAS

In 2025, we expanded our environmental assets with the creation of the Nova Descoberta Private Natural Heritage Reserve (PNHR), located in the state of Maranhão, Brazil. Spanning approximately 6,000 hectares, the reserve became our largest protected area, strategically located in the Amazon Corridor.

This initiative reinforces our commitment to the protection of biodiversity, considering that 40% of all our land is set aside for environmental conservation. This commitment supports the protection of essential ecosystems and increases biological resilience in a critical area of the Arc of Deforestation (region along the southern and eastern edges of the Brazilian Amazon where the rainforest meets expanding agricultural land).



We maintain and protect **more than 1.1 million hectares of native vegetation**, which corresponds to 40% of our total land



**5,886**

hectares of protected land in the Nova Descoberta PNHR, in Maranhão



**1.2 MILLION**

eucalyptus seedlings planted per day\*



**214,368**

hectares of forest fragments connected by ecological corridors since 2021



**10,884**

hectares of protected areas (PNHR)



**4,500+**

species recorded in the company's areas since the 1990s, including 190 species threatened with extinction



**1.6 MILLION**

hectares dedicated to production (14 times the area of the city of Rio de Janeiro)\*\*

**180** species are endemic to three different biomes: the Amazon, the Atlantic Forest and the Cerrado

\*Includes company-owned and third-party farms.

\*\*Includes only wood from company-owned and leased areas or cultivated through partnerships, and excludes wood from the market and support arrangements. Other documents, such as our Financial Statements, Reference Form and ZOF, use different criteria.

# ENVIRONMENTAL EDUCATION WITHOUT BORDERS: Inspiring a New Generation in China

In 2025, we held in China for the third year in a row, the “Green Life · Blue Future” program—an initiative that connects education, culture and environmental awareness to inspire young.

Developed in partnership with public institutions and Chinese businesses, the program is aligned with a national ecological civilization agenda, reinforcing the role of collaboration as an engine of transformation. Over the course of the year, students participated in educational experiences, such as art competitions and sustainable design initiatives, bringing environmental causes into their daily lives.

The initiative also included a Sino-Brazil exchange activity on nature education, organized by the Ecofuturo Institute, Suzano Asia and Tongji University, bringing together experts and educators from both countries to broaden understanding of biodiversity, encourage cultural exchange and facilitate collaborative initiatives in conservation and environmental education.

As part of this experience in the country, an immersion program was held at the Neblinas Park, the company’s Atlantic Forest environmental reserve. The initiative also brought together Chinese students, promoting knowledge about nature through hands-on experiences and strengthening cultural exchanges between the two nations.

The program reached 135 Chinese cities, engaged tens of thousands of students and compiled more than 50,000 thematic works, establishing itself as a continuous platform for positive impact in China.



Participants of the Green Life · Blue Future program during a visit to the Neblinas Park, an environmental reserve in Brazil owned by Suzano and managed by the Ecofuturo Institute



**Chen Yong**  
Vice president of the  
Shanghai Children Foundation

*“With support from Suzano, the Green Life · Blue Future program has consistently expanded its reach since its launch, growing from 66 cities in China in 2023 to 135 in 2025, establishing itself as a benchmark for children’s environmental education. By promoting awareness of environmental protection from an early age, the initiative helps engage new generations in the sustainability agenda.”*

# WATER



Water is an essential resource for life, for our operations and for society. In forestry cycles, water is a key component for biomass formation; in our industrial sites, it is an indispensable transporter of mass flows in the production of pulp and paper.

Given the importance of this resource, we have set clear targets for 2030. In our industrial sites in Brazil, 76% of the water withdrawn for our operations is treated and returned to rivers, and we aim to reduce specific water withdrawal by 15%. In our forestry sites, our goal is to increase water availability in all watersheds that we consider critical.

Reinforcing our water management structure and elevating it to the level of senior leadership, in early 2026 we joined the CEO Water Mandate, an initiative of the UN Global Compact that calls business leaders to improve water governance and ensure the sustainable use of this resource, aligning our company with global best practices in transparency and resilience.

To ensure water availability in the areas where we operate, we perform assessments and recommend forest management initiatives to ensure local water balance.

By 2030, these initiatives will be implemented across **88,400 hectares** in the regions where we operate.

# CREDITS

**Execution**

Department of Communications and Brand, and Department of Sustainability

**Content, design, and project and relationship management**

Grupo Report

**Translation**

Claudia Gustavsen

**Images**

Suzano

**Sustainability Center**

[centraldesustentabilidade.suzano.com.br/en/](http://centraldesustentabilidade.suzano.com.br/en/)

**Sustainability Report**

[suzano.com.br/en/2025report](http://suzano.com.br/en/2025report)

**Investor Relations**

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